



Management Discussion and Analysis For the Year Ended November 30, 2023

The following is a discussion and analysis of the operations, results, and financial position of Zimtu Capital Corp. (the “Company”) for the year ended November 30, 2023, and should be read in conjunction with the audited financial statements for the year ended November 30, 2023, all of which are prepared in Canadian dollars and in accordance with International Financial Reporting Standards (“IFRS”).

The effective date of this report is March 26, 2024.

Nature of Business and Overall Performance

History of the Company

The Company was incorporated on July 4, 2006, under the Business Corporations Act of British Columbia and was listed on the TSX Venture Exchange (the “TSX-V”) as a Capital Pool Company on January 31, 2007. The Company is a reporting issuer in British Columbia, Alberta and Ontario and trades as a Tier 2 Financial Services Issuer on the TSX-V under the symbol ‘ZC’. The Company also trades on the Frankfurt Stock Exchange under the symbol ‘ZCT1’.

Year-to-date Highlights

On January 30, 2023, the Company entered into an agreement with Strata Geodata Services Ltd. (“Strata”) whereby the Company sold their 100% interest in six mineral claims (the “Doctors Point Claims”) in the Beavertdale area in the Harrison Lake area in the New Westminster District of Southwest British Columbia. In consideration, the Company will receive \$20,000 cash and 100,000 common shares of a private non-reporting issuer. The agreement is subject to acceptance by the TSX.

On February 14, 2023, the Company entered into an agreement with Grizzly Discoveries Inc. (“Grizzly”) whereby the Company sold their 100% interest in ten mineral claims (the “Beavertdale Claims”) in the Beavertdale area in the Greenwood Mining District of Southeast British Columbia. In consideration, the Company will receive \$7,500 cash and 75,000 common shares of Grizzly. The agreement is subject to acceptance by the TSX.

On February 21, 2023, the Company completed a non-brokered private placement offering (the “Private Placement”) of 12,142,778 units (the “Units”), at a price of \$0.07 per Unit for gross proceeds of \$849,995. Each Unit consists of one common share in the capital of the Company (each, a “Share”) and one non-transferable share purchase warrant (each, a “Warrant”). Each Warrant is exercisable into one additional Share (a “Warrant Share”) at a price of \$0.09 per Warrant Share for a period of five years from the closing date. The securities issued under the Private Placement, and the Warrant Shares that may be issuable on exercise of the Warrants, are subject to a statutory hold period expiring on June 22, 2023.

On February 22, 2023, the Company granted 2,684,176 stock options to directors, officers, employees and consultants of the Company. Each option is exercisable at a price of \$0.105 per common share for a period of two years.

On March 14, 2023, the Company announced that the common shares of Eagle Bay Resources Corp. will commence trading on the CSE on March 15, 2012 under the symbol “EBR”.

On March 14, 2023, the Company announced a non-brokered private placement offering (the “Private Placement”) of up to 18,750,000 units (the “Units”), at a price of \$0.08 per Unit for gross proceeds of up to \$1,500,000. Each Unit consists of one common share in the capital of the Company (each, a “Share”) and one non-transferable share purchase warrant (each, a “Warrant”). Each Warrant is exercisable into one additional Share (a “Warrant Share”) at a price of

\$0.10 per Warrant Share for a period of five years from the closing date. The securities issued under the Private Placement, and the Warrant Shares that may be issuable on exercise of the Warrants, are subject to a statutory hold for a period of 4 months.

On April 12, 2023, the Company announced the signing of an agreement with Interra Copper Corp. for its ZimtuADVANTAGE program.

On April 12, 2023, the Company signed an agreement with G2 Energy Corp. for its ZimtuADVANTAGE program.

On April 20, 2023, the Company announced that the Annual General and Special Meeting will be held on July 12, 2023.

On May 2, 2023, the Company closed the first tranche of its non-brokered private placement offering issuing 13,759,042 units (the "Units"), at a price of \$0.08 per Unit for gross proceeds of \$1,100,723. Each Unit consists of one common share in the capital of the Company (each, a "Share") and one non-transferable share purchase warrant (each, a "Warrant"). Each Warrant is exercisable into one additional Share (a "Warrant Share") at a price of \$0.10 per Warrant Share for a period of five years from the closing date. The securities issued under the Private Placement, and the Warrant Shares that may be issuable on exercise of the Warrants, are subject to a statutory hold for a period of 4 months. Certain insiders of the Company subscribed for a total of 4,812,500 Units.

On June 13, 2023, the Company announced the signing of an agreement with ISM Resources Corp. for its ZimtuADVANTAGE program.

On June 13, 2023, the Company appointed Robert Leckie to the board of directors.

On June 14, 2023, David Hodge retired as the Company's President and CEO and resigned as a Director and Director Sean Charland was named as the President and CEO.

On June 16, 2023, the Company it has entered into a definitive agreement to purchase three separate mining claims generally known as the Eagle Lake claims (the "Eagle Lake Claims"), the Grove Lake claims (the "Grove Lake Claims") and the Whitefish Lake claims (the "Whitefish Lake Claims" and, together with the Eagle Lake Claims and Grove Lake Claims, the "Claims"), located approximately 350 km northwest of Thunder Bay, Ontario (the "Acquisition"). The Whitefish Lake Claims are comprised of 1,584 claims covering 30,791 hectares, the Grove Lake Claims are comprised of 1,520 claims covering 25,027 hectares, and the Eagle Lake Claims are comprised of 1439 claims covering 30,302 hectares. Pursuant to sale agreement dated June 15, 2023, among the Company and six arm's length vendors, including prospector Shawn Ryan (the "Vendors"), the Company has agreed to acquire a 100% interest in the Claims for the following consideration:

- an aggregate cash payment of \$315,000 to be paid to the Sellers upon closing of the Acquisition ("Closing") (paid subsequent to May 31, 2023).
- an aggregate of 9,000,000 common shares in the capital of Zimtu ("Zimtu Shares") to be issued to the Sellers upon Closing (issued subsequent to May 31, 2023); and
- an aggregate cash payment of \$315,000 to be paid to the Sellers within four months of Closing.

As additional consideration for the Acquisition, the Company will grant to one of the Sellers a 1% net smelter returns royalty interest in the future minerals produced from the Claims upon achieving commercial production. The Acquisition was approved by the TSX Venture Exchange (the "TSXV") on July 14, 2023. The Zimtu Shares to be issued on Closing will be subject to a hold period expiring four months and one day following Closing.

On June 16, 2023, the company announced the extension of the private placement originally announced March 14, 2023.

On June 20, 2023, the Company announced the signing of agreements with Commerce Resources Corp., Eagle Bay Resources Corp., and Swmbrd Sports Inc. for its ZimtuADVANTAGE program.

On July 13, 2023, the Company announced the closing of the acquisition of the Eagle Lake Claims, the Grove Lake Claims and the Whitefish Lake Claims.

On July 14, 2023, the Company closed the second tranche of its non-brokered private placement offering issuing 2,312,500 units (the "Units"), at a price of \$0.08 per Unit for gross proceeds of \$185,000. Each Unit consists of one

common share in the capital of the Company (each, a “Share”) and one non-transferable share purchase warrant (each, a “Warrant”). Each Warrant is exercisable into one additional Share (a “Warrant Share”) at a price of \$0.10 per Warrant Share for a period of five years from the closing date. The securities issued under the Private Placement, and the Warrant Shares that may be issuable on exercise of the Warrants, are subject to a statutory hold for a period of 4 months.

On August 31, 2023, the Company announced the signing of an agreements with Sekur Private Data Ltd. for its ZimtuADVANTAGE program.

On October 3, 2023, the Company announced that it has entered into an agreement with Todd River Resources (ASX:TRT) (“Todd River”) to sell thirty-seven (37) mineral claims located approximately 250 kms northeast of Yellowknife, Northwest Territories (NWT) collectively known as the Munn Lake properties (the “Halo-Yuri Lithium Project”). The Company will receive a cash payment of \$80,000 and 32,240,000 shares of Todd River Resources for the transaction. The Company will also retain a 1% net smelter returns royalty (NSR) on all metals and minerals and a 1% gross overriding royalty (GOR) on Lithium and/or Diamond production from 33 of the 37 mineral claims, which constitute the Halo Property.

Business of the Company

The business of the Company focuses on giving its shareholders the opportunity to indirectly invest in diverse early-stage resource investments. The Company’s goal is to take advantage of the favourable investment opportunities that arise between the private and public phases of a given investment in the natural resources sector. To that end, the Company conducts its business along four distinct segments: 1. Investment in stock, warrants, and others, 2. Property acquisitions, dispositions, and management, 3. Company management services, and 4. Corporate development and marketing services.

1. Investment

The principal investment objectives of the Company are:

- to seek and identify high return investment opportunities in the resource sector through direct investments in project interests or indirect investments by means of equity shareholdings;
- to minimize the risk associated with investments in securities by offering assistance to the target investment through management’s industry contacts;
- to preserve its capital and limit the downside risk of its capital;
- to achieve a reasonable rate of capital appreciation; and
- to seek liquidity in its investments.

In pursuit of greater returns and to achieve investment objectives while mitigating risk, the Company, when appropriate, shall focus on natural resource industries, concentrating on early-stage exploration and development companies. The Company will obtain detailed knowledge of the relevant business that the investment shall be made in, as well as knowledge about the investee company. The Company will endeavour to work closely with the investee company’s management and boards and in some cases, assist in sourcing experienced and qualified persons to add to the board and/or management of the investee companies. The Company will maintain a flexible position with respect to the form of investment taken. Investments will be made in either private or public companies or directly into the project title. As a result, the Company may own 100% of the opportunity in the initial stages.

Composition of Investment Portfolio: The nature and timing of the Company’s investments depend, in part, on available capital at any particular time and the investment opportunities identified and available to the Company. Subject to the availability of capital, the Company intends to create a diversified portfolio of investments. The composition of its investment portfolio will vary over time depending on its assessment of a number of factors including the performance of financial markets and credit risk.

Investment Committee: The Company has an investment committee to monitor its investment portfolio on an ongoing basis. The investment committee’s mandate is to review the status of each investment as well as the status of potential investments at least once a month or on an as needed basis. Nominees for the investment committee are recommended by the Board of Directors.

Trading Committee: The Company has a trading committee consisting of three members of the Board of Directors and may also include any consultants with relevant experience to the opportunity. On a weekly basis, the trading committee discusses and evaluates the investments of the Company.

Market Conditions: In recent years, the securities markets in the United States and Canada have experienced a high level of price and volume volatility, and the market prices of securities of many companies have experienced wide fluctuations in price which have not necessarily been related to the operating performance, underlying asset values or prospects of such companies. There can be no assurance that continuing fluctuations in price will not occur. The market for the common shares of the Company will be subject to market trends generally, notwithstanding any potential success of the Company in creating revenues, cash flows or earnings. The value of the common shares of the Company will be affected by such volatility.

Shareholdings: A complete list of the specific shareholdings of the Company is listed in Notes 6 and 7 of the Company's audited financial statements for the year ended November 30, 2023. The Company considers the following as its core portfolio shareholdings:

Commerce Resources Corp. (TSX-V: CCE) ("Commerce") is an exploration and development company with a particular focus on tantalum, niobium and rare earth element deposits with a potential for economic grades and large tonnages. Commerce is developing its Ashram Rare Earth Element/ Fluorspar Deposit in northern Quebec and is also developing its Upper Fir Tantalum and Niobium Deposit in British Columbia, at the Blue River Project. The Company currently has 9,821,599 common shares of Commerce, with a market value of \$1,522,348 (\$0.155 per share, as at March 25, 2024).

Saville Resources Inc. (TSX-V: SRE) ("Saville") is currently focusing on the exploration of the Covette Property in Quebec. The Company currently has 868,025 common shares of Saville with a market value of \$69,442 (\$0.08 per share, as at March 25, 2024).

Core Assets Corp. ("Core") is a Canadian mineral exploration company focused on the acquisition and development of mineral projects in British Columbia, Canada. Core currently holds 100% title, ownership in the Blue Property, a project that lies within the Atlin Mining District, a well-known gold mining camp. The Company currently has 10,171,000 common shares of Core with a market value of \$1,118,810 (\$0.115 per share, as at March 25, 2024).

Swmbrd Sports Inc. ("Swmbrd") is a British Columbia-based sporting goods company focused on developing, manufacturing, marketing, and selling aquatic sports products within the Sporting Goods and Outdoor Recreation markets. They commenced trading on the CSE on February 16, 2022 under the symbol "SWIM". The Company currently has 13,374,000 common shares of Swmbrd with a market value of \$267,480 (\$0.02 per share, as at March 25, 2024).

Eagle Bay Resources Corp. ("Eagle Bay") is a mineral exploration company focusing on rare earth elements and high-grade Niobium with properties in British Columbia, Canada. Eagle Bay was listed for trading on the CSE on March 15, 2023. The Company currently has 3,714,500 common shares of Eagle Bay with a market value of \$557,175 (\$0.15 per share, as at March 25, 2024).

Sceptre Ventures Inc. ("Sceptre") is a Capital Pool Company ("CPC") as defined in the TSX-V Policy 2.4. By reason of a debt settlement, the Company now holds approximately 35.83% of the total issued and outstanding common shares of Sceptre. Sceptre is exploring opportunities to find a Qualifying Transaction. The Company currently has 4,135,958 common shares of Sceptre with a market value of \$41,360 (\$0.01 per share, as at March 25, 2024).

2. *Corporate Development and Marketing Services*

ZimtuADVANTAGE is a program designed to provide opportunities, guidance, cost savings and assistance to clients covering multiple aspects of being a public company. The services of this program include the following: Zoom with Zimtu; Zimtu Connect – all major news/events/important updates sent to email distribution list, Lead Generation campaigns; Blog Posts; Digital Awareness campaigns; Influencer Marketing; Social Media Distribution of company news/important updates through Zimtu accounts including Twitter, Facebook, LinkedIn, YouTube & Instagram; Rockstone Reports & Distribution; Video News Releases – major news releases will be translated to video format, which will be distributed on all social media platforms and to Zimtu Connect subscribers; and Zimtu Question Period.

Summary:

In keeping with its business model, the Company has successfully:

- a) Increased its investment shareholdings through participation in private placements in several publicly listed companies;

- b) Acquired or increased its investment shareholdings through the sale of interest in several mineral property claims and/or permits, either by selling the property in its entirety or by optioning the property;
- c) Provided corporate development and administrative assistance to both private and public companies; and
- d) Provided assistance and support to select equity holdings in their dissemination and corporate awareness activities.

3. *Company Management Services*

The Company provides management and administrative services to various private and public companies.

During the year ended November 30, 2023, the Company had contracts in place with Commerce Resources Corp., Saville Resources Inc., Core Assets Corp., Discovery Lithium Inc., Sceptre Ventures Inc., Crown Minerals Inc., and Eagle Bay Resources Corp.

Under the terms of the contracts, these services may include rent and office administration, continuous disclosure services and compliance services. These contracts generate sufficient cash for the Company to meet its operating needs in the current market environment and the Company expects these contracts to continue.

4. *Property Acquisitions, Dispositions, and Management*

Mineral Resource Project Management

The Company evaluates and acquires prospective resource properties to make available for sale, option or joint venture. The Company has interests in several mineral property claims.

As at November 30, 2023, the Company has interests in the following mineral resource properties:

Property Name	Partner	November 30,	November 30,	November 30,	November 30,	November 30,
		2022	Additions	Impairment	Property sales	2023
		\$	\$	\$	\$	\$
Heyman Properties*	N/A	-	52,750	(50,895)	(1,855)	-
Crystal Lake*	N/A	-	4,315	-	-	4,315
Copperline*	Staked	-	9,908	-	-	9,908
Eastgate*	N/A	-	12,371	(12,371)	-	-
Eagle Lake, et al	N/A	-	1,282,631	-	-	1,282,631
Goldbridge*	N/A	-	8,006	-	-	8,006
Lac Elmer*	Staked	5,390	-	**(5,390)	-	-
Halo-Yuri (Munn Lake)	Dahrouge	41,883	1,867	-	(43,750)	-
Trail Property*	N/A	-	9,214	-	-	9,214
Total		47,273	1,381,062	(68,656)	(45,605)	1,314,074

*Properties held for sale

** Impaired due to lapse of title

The following is a list of the farmed-out properties during the past two fiscal years:

Property Name	Sold to	Consideration
Wicheeda Extension	Eagle Bay Resources Corp.	800,000 shares (received)
Doctors Point	Strata Geodata Services Ltd.	\$20,000 (\$5,000 received) 100,000 common shares Agreement cancelled May 12, 2023
Doctors Point	Infiniti Drilling Corp.	\$20,000 (received)
Beaverdale Claims	Grizzly Discoveries Inc.	\$7,500 (received) 75,000 common shares (received)
Munn Lake (Halo-Yuri Lithium Project)	Trinex Minerals (formerly Todd River Resources)	\$80,000 (received) 32,240,000 common shares (received)

Mineral Resource – Joint Ventures

Dahrouge Geological Consulting Corp., 877384 Alberta Ltd., and DG Resource Management Ltd. (“Dahrouge”)

The Company entered into verbal mutual agreements with Dahrouge Geological Consulting Corp. (“Dahrouge”), 877384 Alberta Ltd. (“877384”), and DG Resource Management Ltd. (“DG Resource”), in which Dahrouge, 877384, and/or DG Resource will stake and hold the ownerships of the properties on behalf of the Company.

Selected Annual Information

The following is a summary of the financial data of the Company for the last three fiscal years ending November 30, and are derived from the audited financial statements of the Company:

	2023	2022	2021
	\$	\$	\$
Total Revenues	2,545,539	1,679,524	2,229,826
Income (loss) before other items and income taxes	817,772	(1,708,975)	140,190
Income (loss) before other items and income taxes (per share)	0.02	(0.07)	0.01
Net Income (loss)	(3,660,243)	(10,474,619)	10,237,080
Net Income (loss) (per share)	(0.08)	(0.43)	0.64
Net income (loss) (per share, fully diluted)	(0.08)	(0.43)	0.63
Net comprehensive income (loss)	(3,660,243)	(10,474,619)	10,237,080
Net comprehensive income (loss) (per share)	(0.08)	(0.43)	0.64
Total assets	11,836,595	13,459,802	20,813,718
Total long term financial liabilities	354,695	216,972	266,300
Cash dividend declared per share	Nil	Nil	Nil

The Company recorded a net loss of \$3,660,243 in the year ended November 30, 2023, compared to a net loss of \$10,474,619 in the year ended November 30, 2022 and net income of \$10,237,080 in the year ended November 30, 2021. The Company’s revenue provided from corporate development and marketing and administration fees has increased over amounts from the prior years. The significant change in income over the years is due to the increase in the unrealized gains and losses of investments held by the Company due to changes in market values.

Results of Operations

Net loss for the year ended November 30, 2023 was \$3,660,243 compared to a net loss of \$10,474,619 for the year ended November 30, 2022, for a difference of \$6,814,376.

Some of the highlights of the results for the year ended November 30, 2023, are included below:

- recorded administration fees of \$961,000 (2022: \$806,472),
- recorded corporate development services income of \$1,238,859 (2022: \$886,452) for services provided by the ZimtuADVANTAGE program,
- recorded a gain from the sale of property of \$345,680 (2022: \$13,400 loss),
- recorded a loss on sale of investments of \$660,334 (2022: \$932,183 gain),
- recorded an equity loss from investment in associates of \$292,668 (2022: \$134,464),
- recorded a fair market loss on investments of \$2,225,560 (2022: \$9,428,834) due to changes in market share prices of the Company's investments,
- recorded a fair market loss on notes receivable of \$75,250 (2022: \$188,125),
- recorded a write-off of marketable securities of \$55,026 (2022: \$nil),
- recorded a write-off of promissory notes of \$47,500 (2022: \$nil),
- recorded an impairment of mineral properties of \$68,656 (2022: \$3,712),
- recorded a fair market loss on the investment in associates of \$1,088,296 (2022: \$nil), and
- recorded general and administrative expenses of \$1,727,767 (2022: \$3,388,499) as detailed below.

General and administrative expenses

During the years ended November 30, 2023 and 2022, the Company incurred the following general and administrative expenses:

	2023	2022
	\$	\$
Accretion	528	5,799
Advertising and promotion	336,443	442,232
ROU asset depreciation (Note 18)	143,323	146,009
Bad debt expense recovery (Note 8 and 10)	13,237	(15,754)
Filing fees and transfer agent expenses	30,484	24,316
Lease interest (Note 18)	12,632	5,337
Office and miscellaneous	181,164	191,535
Professional fees	293,196	234,079
Share-based payments	135,109	72,534
Wages and benefits	581,651	2,282,412
	1,727,767	3,388,499

The overall operating expenses of the Company were consistent with the prior period, with the exception of advertising and promotion, which decreased over the year and by a reduction in wages and benefits due to the reversal of bonuses to related parties from the prior year (See Related Party Transactions).

Summary of Quarterly Results

The following is a summary of the results from the eight most recently completed financial quarters ending:

	November 30, 2023	August 31, 2023	May 31, 2023	February 28, 2023
	\$	\$	\$	\$
Revenue (loss)	928,948	533,113	591,000	492,478
Net Income (loss)	(1,236,616)	(965,674)	(1,457,389)	(564)
Total assets	11,836,595	12,962,498	13,167,062	14,589,835
Working capital	9,552,693	9,340,660	10,776,235	11,169,799
Total liabilities	987,599	876,937	831,242	1,891,151
Equity	10,848,996	12,085,561	12,335,820	12,698,684

	November 30, 2022	August 31, 2022	May 31, 2022	February 28, 2022
	\$	\$	\$	\$
Revenue (loss)	454,195	461,142	424,743	339,444
Net Income (loss)	(7,200,206)	(3,100,020)	875,913	(1,050,306)
Total assets	13,459,802	19,873,091	22,709,365	22,005,343
Working capital	10,188,617	17,426,285	20,740,871	19,771,127
Total liabilities	4,780,217	938,173	674,427	918,152
Equity	11,679,585	18,934,918	22,034,938	21,087,191

The fluctuations between the eight quarters shown above are generally caused by the gains or losses on the sale of investments and/or the fair market gains or losses for the investments held by the Company. Income from property sales changes each quarter and is market dependent.

Liquidity and Capital Resources

The Company has had to rely upon the sale of equity securities for the cash required for capital acquisitions, exploration and development, and administration, among other things.

The capital resources of the Company include investments of \$7,730,018 held at fair market value and mineral properties valued at \$1,314,074. The Company's intention is to commit further funds for continuing its investment strategies.

The Company will continue to require funds to meet its investment objectives of giving its shareholders the opportunity to indirectly invest in a diversified series of early stage resource investments, which would not otherwise be available to them. As a result, the Company will have to continue to rely on equity and debt financing during such period as well as rely on the income generated through the provision of administration and management services to other companies.

There can be no assurance that financing, whether debt or equity, will always be available to the Company in the amount required at any particular time or for any particular period or, if available, that it can be obtained on terms satisfactory to the Company.

As the Company's revenues are expected to be in large part derived from provision of management and administration services to other companies, there can be no assurance that those management and administration contracts currently in place will continue at the rates that they are at or that the companies will continue to pay the Company for the services being provided.

Working Capital: As at November 30, 2023, the Company had total assets of 11,836,595 as compared to \$13,459,802 for the year ended November 30, 2022.

The primary assets of the Company as at November 30, 2023 are cash of \$47,734 (2022: \$1,287,584), investments of \$7,730,018 (2022: \$9,195,764) held at fair market value, advances and accounts receivables of \$1,335,981 (2022: \$698,552), due from related parties of \$116,102 (2022: \$122,603), due from equity investees of \$487,182 (2022: \$205,609), right-of-use assets of \$371,978 (2022: \$109,507), prepaid and deposits of \$81,749 (2022: \$77,116), investment in associates of \$336,924 (2022: \$1,715,794), and mineral property interests of \$1,314,074 (2022: \$47,273).

As at November 30, 2023, the Company has long-term liabilities of \$354,695 (2022: \$216,972) and has working capital of \$9,552,693 (2022: \$10,188,617).

Management of cash balances is conducted in-house based on internal investment guidelines.

Cash Used in Operating Activities: Cash used in operating activities during the year ended November 30, 2023 was 1,331,628, compared with \$706,555 of cash used in operating activities during the year ended November 30, 2022. Cash was mostly spent on advertising, general office expenses, professional fees, wages and benefits, prepaid expenses, accounts receivables, and adjusted for items not involving cash.

Cash Provided by Investing Activities: Total cash used for investing activities during the year ended November 30, 2023 was \$1,856,147, compared to \$62,185 of cash used for investing activities during the year ended November 30, 2022.

During the year ended November 30, 2023, the Company:

- spent \$3,465,232 (2022: \$3,437,388) on the acquisition of investments,
- received \$2,337,647 (2022: \$3,433,392) from the proceeds of disposition of investments,
- received \$112,500 (2022: \$nil) from proceeds of the sale of mineral properties, and
- spent \$841,062 (2022: \$58,189) on the acquisition and exploration of mineral property interests.

Cash Provided By Financing Activities: Total cash provided by financing activities during the year ended November 30, 2023 was \$1,947,925, compared to \$1,802,805 of cash provided by financing activities during the year ended November 30, 2022. The Company received \$2,099,418 (2022: \$1,953,045) for shares issued for cash less share issuance costs and spent \$151,493 (2022: \$150,240) on the principal payments of lease liabilities.

Related Party Transactions

a) Compensation of key management

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Company, directly or indirectly. Key management personnel include the Company's executive officers and certain members of its Board of Directors.

For the years ended November 30, 2023 and 2022, the Company incurred the following fees and expenses in the normal course of operations and are measured at the exchange amount:

Expenses:	2023	2022
	\$	\$
Key management compensation	1,023,700	1,638,200
Share-based payments	107,500	34,725

The Company accrued a bonus of \$1,000,000 due to directors and management as of November 30, 2022. During the year ended November 30, 2023, \$410,000 of the fiscal year 2022 bonuses were issued to related parties, \$590,000 of the bonuses were cancelled and a recovery of wages was posted.

b) Other related party transactions

The Company provides management and administrative services to related parties. These services include rent, office costs, administration, and staffing.

Revenue:	2023	2022
	\$	\$
Management administration fees	486,000	504,389
Corporate development and marketing	170,000	275,000

- c) As at November 30, 2023 and 2022, the Company has the following amounts due from (to) related parties and equity investees:

	2023 \$	2022 \$
Due to equity investees (Note 7)		
Eagle Bay Resources Corp.	358,291	162,333
Sceptre Ventures Inc.	128,891	43,276
	<u>487,182</u>	<u>205,679</u>
Due to Related Parties		
Commerce Resources Corp.	(19,833)	711
Core Assets Corp.	3,689	(13,125)
David Hodge, former CEO, President and director	25,550	7,417
Jody Bellefleur, CFO and Corporate Secretary	62,710	22,700
Kevin Bottomley, director	4,860	4,650
Sean Charland, CEO, President and director	21,500	55,500
Chris Grove, director	17,626	44,750
	<u>116,102</u>	<u>122,603</u>

The amounts due to/from related parties are non-interest bearing, unsecured and have no fixed terms of repayment.

Investment in Associates

	Eagle Bay \$	Sceptre \$	Total \$
Balance, November 30, 2021	1,537,500	-	1,537,500
Shares received for property transaction	60,000	-	60,000
Shares issued for property transaction	(5,400)	-	(5,400)
Debt settlement	-	258,158	258,158
(Loss) from equity investee	(114,027)	(20,437)	(134,464)
Balance, November 30, 2022	1,478,073	237,721	1,715,794
Shares acquired	22,345	-	22,345
Private share sale	(20,250)	-	(20,250)
(Loss) from equity investee	(239,394)	(53,275)	(292,669)
Fair value (loss)	(965,889)	(122,408)	(1,088,296)
Balance, November 30, 2023	274,885	62,038	336,924

a) Eagle Bay Resources Corp. (“Eagle Bay”)

Eagle Bay is an exploration company with an office in Vancouver, BC, focusing on exploring and developing the Cap Property, located northeast of Prince Rupert in British Columbia. Eagle Bay commenced trading on the Canadian Securities Exchange (“CSE”) on March 15, 2023. Effective October 24, 2023, the shares of Eagle Bay were consolidated on a 10:1 basis.

On November 5, 2019, the Company privately acquired 200,000 shares at a price of \$0.25 per share of Eagle Bay. On March 24, 2021, the Company privately acquired an additional 850,000 shares of Eagle Bay at a price of \$0.25 per share through a promissory note. On May 4, 2021, the Company acquired 1,000,000 shares at a price of \$0.25 through a private placement. On July 29, 2022, the Company transferred 20,000 shares of Eagle Bay with a fair value of \$0.27 per share to a vendor in connection with the acquisition of the Wicheeda Extension. Also on July 29, 2022, the Company received 80,000 shares of Eagle Bay with a fair value of \$0.75 per share in connection with the sale of the Wicheeda Extension. On June 1, 2023, 50,000 shares that had been acquired by a former employee of the Company through the issuance of a promissory note, returned the stock to the Company to cancel the promissory note valued at \$12,500.

During the year ended November 30, 2023, the investment was adjusted for \$239,395 (2022: \$114,027) of equity loss due to the decrease of net assets of Eagle Bay. As at November 30, 2023, the Company holds 2,114,500 shares of Eagle Bay, equal to 40.47% (2022: 40.38%) of Eagle Bay’s outstanding common shares. As at November 30, 2023, the fair value of the investment is \$274,885 (2022: \$567,100) based on the market value.

The financial information of Eagle Bay as of and for the years ended November 30, 2023 and 2022 is as follows:

	2023	2022
	\$	\$
Current assets	177,996	482,087
Non-current assets	967,189	986,809
Current liabilities	386,022	189,625
Shareholders’ equity	759,163	1,279,271
Expenses	584,894	271,514
Net loss	(584,894)	(271,514)

b) Sceptre Ventures Inc. (“Sceptre”)

Sceptre is a Capital Pool Company (“CPC”) as defined in TSX-V Policy 2.4, which cannot carry on any business other than to identify and evaluate businesses and assets with a view to completing a Qualifying Transaction.

On July 25, 2022, the Company received 4,302,626 shares of Sceptre, with a deemed price of \$0.06 per share in connection with a shares for debt settlement. By reason of the debt settlement, the Company holds 35.83% of the total issued and outstanding common shares of Sceptre. The debt settlement was approved by the TSX Venture Exchange and by disinterested shareholders of Sceptre because the issuance of the Shares caused the Company to become a “control person” as that term is defined under applicable securities laws.

During the year ended November 30, 2023, the investment was adjusted for \$53,274 (2022: \$20,437) of equity loss due to the decrease of net assets of Sceptre. As at, the Company holds 4,135,958 shares of Sceptre, equal to 34.44% (2022: 35.83%) of Sceptre’s outstanding common shares. As at November 30, 2023, the fair value of the investment is \$62,039 (2022: \$215,131).

The financial information as of and for the years ended November 30, 2023 and 2022 is as follows:

	2023	2022
	\$	\$
Current assets	3,664	1,297
Non-current assets	-	-
Current liabilities	452,505	245,460
Shareholders’ equity	(448,841)	(244,163)
Expenses	154,672	57,039
Net loss	(154,672)	(57,039)

Other MD&A Requirements

Disclosure of Outstanding Share Capital

The Company has an authorized share capital of an unlimited number of common shares without par value. The following table describes the issued and outstanding share capital of the Company:

	March 26, 2024	November 30, 2023	November 30, 2022
Common Shares	63,413,303	63,413,303	26,198,983
Stock Options	4,619,176	4,619,176	2,555,000
Warrants	38,116,820	38,836,820	10,622,500
Fully Diluted Shares	106,149,299	106,869,299	39,376,483

For additional details of outstanding share capital, refer to the audited financial statements for the year ended November 30, 2023.

Segmented Information

All of the Company's business is located in Canada. The Company's segment information is presented by industry according to the nature of their operations and the products and services they provide. Each of the Company's industry segments represents a strategic business unit offering products and services subject to different risks and returns from those of the other industry segments.

Summary details of the industry segments are as follows:

For the year ended November 30, 2023:

	Investment in mineral properties	Management services	Corporate	Total
	\$	\$	\$	\$
Revenue				
Administrative fees	-	961,000	-	961,000
Corporate development fees	-	1,238,859	-	1,238,859
Income (loss) from property sale	345,680	-	-	345,680
	345,680	2,199,859	-	2,545,539

	Investment in mineral properties	Management services	Corporate	Total
	\$	\$	\$	\$
Segment assets	-	-	10,522,521	10,522,521
Expenditure for segment capital assets	1,314,074	-	-	1,314,074
	1,314,074	-	10,522,521	11,836,595

For the year ended November 30, 2022:

	Investment in mineral properties	Management services	Corporate	Total
	\$	\$	\$	\$
Revenue				
Administrative fees	-	806,472	-	806,472
Corporate development fees	-	719,785	-	719,785
Income (loss) from property sale	(13,400)	-	-	(13,400)
	(13,400)	1,526,257	-	1,512,857

	Investment in mineral properties	Management services	Corporate	Total
	\$	\$	\$	\$
Segment assets	12,796	-	13,335,417	13,348,213
Expenditure for segment capital assets	111,589	-	-	111,589
	124,385	-	13,335,417	13,459,802

Risk Factors

The following is factors, trends and risks may affect the Company's liquidity, capital resources and solvency. Readers are cautioned that this is not an exhaustive list and should refer to the Company's Filing Statement dated July 25, 2008, which can be found at www.sedar.com.

Business History: The Company has a limited business history and a limited history of operating earnings and the likelihood of success of the Company therefore must be considered in light of the problems, expenses, difficulties, complication and delays frequently encountered in connection with the establishment of any business.

Limited Financial Resources: The Company has limited financial resources and there is no assurance that additional funding will be available to it. There is no assurance that the Company can generate revenues, operate profitably, or provide a return on investment, or that it will successfully implement its plans. The Company may require additional financing to continue its operations and there can be no assurance that the Company will be able to obtain adequate financing in the future. Failure to obtain such additional financing could result in delay or indefinite postponement of further investments of the Company. The Company may issue additional securities from time to time which may be dilutive to Shareholders.

The Company will be neither a mutual fund nor an investment fund and due to the nature of its business and investment strategy and the composition of its investment portfolio, the market price of its common shares, at any time, may vary significantly from the Company's net asset value per share. This risk is separate and distinct from the risk that the market price of the common shares may decrease.

Revenue & Investments: Revenues received by the Company has been generated by management fees paid by corporations which may have directors and officers in common. In the event that there is a change in the management of these corporations there is no certainty that these management contracts will continue.

Composition of Portfolio: The composition of the Company's securities portfolio taken as a whole may vary widely from time to time. Investments by the Company in private issuers cannot be resold without a prospectus, an available exemption or an appropriate ruling under relevant securities legislation and there may not be any market for such securities. This shall impair the Company's ability to react quickly to market conditions or negotiate the most favourable terms for exiting such investments. Investments in private issuers may offer relatively high potential returns, but will also be subject to a relatively high degree of risk and are subject to indefinite hold periods.

The Company may make investments in securities that have low trading volumes. Accordingly, it may be difficult for the Company to make trades in these securities without adversely affecting the price of such securities.

Stock Price and Performance: The Company's stock price may vary according to the value of the securities in which it invests, which will depend, in part, upon the performance of the issuers of such securities. The value of the securities acquired by the Company will be affected by business factors and risks that are beyond the control of the Company. In addition, the performance of certain of the securities may be affected by business factors and risks other than their exposure to metal and mineral prices, which may be more determinative of such securities' performance. Some of these factors and risks are: (i) some of the issuers in which the Company invests may have limited operating histories; (ii) operational risks related to specific business activities of the respective issuers; (iii) quality of underlying assets; (iv) financial performance of the respective issuers and their competitors; (v) volatility in the price of metal and mineral prices; (vi) environmental risks; (vii) political risks; (viii) fluctuations in exchange rates; (ix) fluctuations in interest rates; and (x) government regulations, including regulations to prices, taxes, royalties, land tenure, land use, importing and exporting of materials and environmental protection.

There is no assurance that the investment objectives of the Company will actually be achieved. The value of the shares of the Company will increase or decrease with the value of its investment portfolio and general economic conditions beyond the control of the Company's management, including the level of interest rates, corporate earnings, economic activity, the value of the Canadian dollar and other factors.

Key Personnel: Prospective investors assessing the risks and rewards of an investment in the Company should appreciate that they will, in large part, be relying on the good faith and expertise of the Company and will have to rely on the discretion and ability of the Company in determining the composition of the portfolio of assets, and in negotiating the pricing and other terms of the agreements leading to the acquisition of assets.

Conflicts of Interest: Directors and officers of the Company are or may become directors or officers of other reporting companies or have significant shareholdings in other investment companies and, to the extent that such other companies may participate in ventures in which the Company may participate, the directors and officers of the Company may have a conflict of interest in negotiating and concluding terms respecting the extent of such participation. The ability to liquidate investments held by the Company in corporations with common directors may be impaired by trading black-out periods imposed in insiders of such entities.

The Company and its directors and officers will attempt to minimize such conflicts. In the event that such a conflict of interest arises at a meeting of the directors of the Company, a director who has such a conflict is obligated to disclose any interest in the potential investment. In the event that a conflict is detected, the target company may be notified of the conflict. Depending on the circumstances of the potential investment, the director in conflict may be asked to abstain from voting for or against the approval of such participation. In appropriate cases the Company will establish a special committee of independent directors to review a matter in which several directors, or officers, may have a conflict. In determining whether or not the Company will participate in a particular program and the interest therein to be acquired by it, the directors will primarily consider the potential benefits to the Company, the degree of risk to which the Company may be exposed and its financial position at that time. Other than as indicated, the Company has no other procedures or mechanisms to deal with conflicts of interest.

Off-Balance Sheet Arrangements

The Company has no off-balance sheet arrangements.

Financial Instruments and Capital Disclosures

The investment operations of the Company's business involve the purchase and sale of securities and, accordingly, the majority of the Company's assets are currently comprised of financial instruments. The use of financial instruments can expose the Company to several risks, including interest rate, credit, currency, liquidity and market risk. A discussion of the Company's use of financial instruments and their associated risk is provided below:

a) Fair Value

The Company classifies its financial instruments using a fair value hierarchy as a framework for disclosing fair value of financial instruments based on inputs used to value the Company's investments. The hierarchy of inputs and description of inputs is described as follows:

Level 1 – fair values are based on quoted prices (unadjusted) in active markets for identical assets or liabilities;

Level 2 – fair values are based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (as prices) or indirectly (derived from prices); or

Level 3 – fair values are based on inputs for the asset or liability that are not based on observable market data, which are unobservable inputs.

	Level 1	Level 2	Level 3	Total
	\$	\$	\$	\$
Fair value through profit or loss:				
Promissory note receivables	205,264	-	-	205,264
Promissory note receivables – related parties	113,746	-	-	113,746
Investment in public company shareholdings	5,434,745	-	-	5,434,745
Investment in private company shareholdings	-	-	1,392,610	1,392,610
Investment in warrants	-	868,163	-	868,163
As at November 30, 2023	5,753,755	868,163	1,392,610	8,014,528

	Level 1	Level 2	Level 3	Total
	\$	\$	\$	\$
Fair value through profit or loss:				
Promissory note receivables	193,750	-	-	193,750
Promissory note receivables – related parties	135,850	-	-	135,850
Investment in public company shareholdings	8,073,230	-	-	8,073,230
Investment in private company shareholdings	-	-	705,126	705,126
Investment in warrants	-	382,908	-	382,908
As at November 30, 2022	8,402,830	382,908	705,126	9,490,864

b) Credit risk

The Company is not exposed to significant credit risk on its cash and GIC because its cash is placed with major financial institutions and investments are placed with a Canadian chartered bank or with independent investment dealer member of the Canadian Investor Protection Fund. All transactions executed by the Company in listed securities are settled or paid for upon delivery using approved brokers. The risk of default is considered minimal, as delivery of securities sold is only made once the broker has received payment.

c) Liquidity and funding risk

Liquidity risk is the risk that the Company will not have sufficient cash resources to meet its financial obligations as they come due. The Company's liquidity and operating results may be adversely affected as a result of downturn in stock market conditions generally or related to matters specific to the Company, or if the value of the Company's investments declines, resulting in losses upon disposition. The Company generates cash flows primarily from its administrative activities and proceeds from the disposition of its investments. The Company has sufficient investments that are freely tradable and relatively liquid to fund its obligations as they become due under normal operating conditions.

d) Market risk

Market risk is the risk that the fair value of or future cash flows from the Company's financial instruments will significantly fluctuate because of changes in market prices. The Company is exposed to market risk in trading its investments and unfavourable market conditions could result in dispositions of investments at less than favourable prices.

The Company manages market risk by having a portfolio that is not singularly exposed to any one issuer or class of issuers. The Company's investment activities are currently concentrated primarily across several sectors in the natural resource industry, potash, precious metals, base metals, coal, graphite, rare earth elements, and rare metals. The Company also has set thresholds on purchases of investments. Commodity prices for minerals are impacted by world economic events that dictate the levels of supply and demand as well as the relationship between the Canadian and United States dollar.

e) Foreign currency risk

The Company is not exposed to significant currency risk on fluctuations considering that its assets and liabilities are stated in Canadian dollars.

f) Interest rate risk

The Company is not exposed to significant interest rate risk even though the Company has cash balances, and its current policy is to invest excess cash in certificates of deposit or money market funds of major Canadian chartered banks. The GIC included in investments bear interest at a variable rate, and the Company is, therefore, exposed to the risk of changes in fair value resulting from interest rate fluctuations. The sensitivity of the Company to a variation of 1% in the interest rate would decrease/increase the net loss of the Company by \$345. The Company's other financial assets and financial liabilities do not comprise any interest rate risk since they do not bear interest.

g) Capital management

The Company manages its capital structure and makes adjustments based on the funds available to the Company, in order to meet its daily operating expenses. The Company may raise additional capital for additional cash

required. The Board of Directors does not establish quantitative return on capital criteria for management, but rather relies on the expertise of the Company's management to identify and acquire new investment or business opportunities.

Management reviews its capital management approach on an ongoing basis and believes that this approach, given the relative size of the Company, is reasonable. There were no changes in the Company's approach to capital management during the years ended November 30, 2023 and 2022. The Company is not subject to externally imposed capital requirements.

Forward Looking Statements

All statements other than statements of historical fact contained in this Management Discussion & Analysis are forward looking statements, including, without limitation, statements regarding the future financial position, business strategy, proposed acquisitions, budgets, litigation, projected costs and plans and objectives of or involving the Company. Although the Company believes the expectations expressed in such forward-looking statements are based on reasonable assumptions, such statements should not be in any way construed as guarantees of future performance and actual results or developments may differ materially from those in the forward-looking statements.

Readers can identify many of these statements by looking for words such as “believes”, “expects”, “will”, “intends”, “projects”, “anticipates”, “estimates”, “continues” or similar words or the negative thereof. Examples of forward looking statements in this Management Discussion & Analysis include that:

- the Company’s goal is to take advantage of the favourable investment opportunities that arise between the private and public phases of a given investment in the natural resources sector and to seek and identify high return investment opportunities in the resource sector through direct investments in project interests or indirect investments by means of equity shareholdings;
- the Company’s objective is to preserve its capital and limit the downside risk of its capital and to achieve a reasonable rate of capital appreciation;
- the Company shall focus on natural resource industries, concentrating on early stage exploration and development companies
- the Company may employ a wide range of investment instruments, including equity, bridge loans, secured loans, unsecured loans, convertible debentures, warrants and options, royalties, net profit interests and other hybrid instruments.
- the Company intends to create a diversified portfolio of investments, which composition will vary over time depending on its assessment of a number of factors including the performance of financial markets and credit risk; and
- the Company expects its Management Services Revenue to continue.
- the Company expects its corporate development and marketing revenue to continue.

There can be no assurance that the plan, intentions or expectations upon which these forward looking statements are based will occur. Forward looking statements are subject to risks, uncertainties and assumptions. Readers are cautioned not to put undue reliance on forward looking statements. The Company does not undertake to update any forward-looking statements that are contained herein, except in accordance with applicable securities laws.

Directors and Officers

As at the date of this report, the Company had the following directors and officers:

Sean Charland* – Director, President and CEO

Robert Leckie – Director

Chris Grove* – Director

Kevin Bottomley* – Director

Jody Bellefleur – CFO and Corporate Secretary

* Member of the Company’s Audit Committee

Approval

The Board of Directors of Zimtu Capital Corp. has approved the disclosure contained in this MD&A.

Additional Information

Additional information related to the Company can be found on the Company's website at www.zimtu.com or on SEDAR at www.sedar.com.