



## **Management Discussion and Analysis For the Year Ended November 30, 2022**

The following is a discussion and analysis of the operations, results, and financial position of Zimtu Capital Corp. (the “Company”) for the year ended November 30, 2022, and should be read in conjunction with the audited financial statements for the year ended November 30, 2022, all of which are prepared in Canadian dollars and in accordance with International Financial Reporting Standards (“IFRS”).

The effective date of this report is March 22, 2023.

### **Nature of Business and Overall Performance**

#### History of the Company

The Company was incorporated on July 4, 2006, under the Business Corporations Act of British Columbia and was listed on the TSX Venture Exchange (the “TSX-V”) as a Capital Pool Company on January 31, 2007. The Company is a reporting issuer in British Columbia, Alberta and Ontario and trades as a Tier 2 Financial Services Issuer on the TSX-V under the symbol ‘ZC’. The Company also trades on the Frankfurt Stock Exchange under the symbol ‘ZCT1’.

#### Year-to-date Highlights

On December 13, 2021, the Company completed the acquisition of a mineral property known as the Wicheeda Extension located in northeast British Columbia. Pursuant to the terms of the agreement, the Company made a cash payment of \$20,000, issued 200,000 common shares of the Company, and committed to transferring 200,000 common shares of Eagle Bay Resources Corp. to the vendor.

On February 7, 2022, the Company signed an agreement with Gratomic Inc. for its ZimtuADVANTAGE program.

On February 15, 2022, the Company closed a non-brokered private placement issuing an aggregate of 9,892,500 units at a price of \$0.20 per Unit for gross proceeds of \$1,978,500. Each unit consists of one common share in the capital of the Company (each, a “Share”) and one non-transferable share purchase warrant (each, a “Warrant”). Each Warrant is exercisable into one additional Share at a price of \$0.30 per Share for a period of two years from the closing date. The Company paid cash finder’s fees of \$3,600 to a certain finder and issued 18,000 share purchase warrants (the “Finder’s Warrants”) to one finder in connection with the Private Placement. Each Finder’s Warrant is exercisable into one Share at a price of \$0.30 per Share for a period of two years from the date of issuance.

On March 24, 2022, the Company granted an aggregate of 470,000 stock options to its directors, officers, employees and consultants for the purchase of up to 470,000 common shares of the Company pursuant to its Stock Option Plan. Each option is exercisable for a period of 5 years at a price of \$0.23 per common share.

On March 29, 2022, the Company announced it had signed an agreement with Marvel Discovery Corp. to provide aspects of its ZimtuADVANTAGE marketing program.

On May 11, 2022, the Company announced it had updated the Zimtu Advantage Marketing Program, designed to build and strengthen shareholder relationships and create awareness in public companies.

On June 21, 2022, the Company announced it had signed an agreement with Homerun Resources Inc. for its ZimtuADVANTAGE marketing program.

On July 14, 2022, the Company announced it had signed an agreement with Aeonian Resources Inc. for its ZimtuADVANTAGE marketing program.

On July 29, 2022, the Company announced it entered into an agreement with Eagle Bay Resources Corp. (“Eagle Bay”) to sell 4 mining claims known as the Wicheeda Extension, located 85 km northeast of Prince George, British Columbia. As consideration, the Company received 800,000 common shares of Eagle Bay at a deemed price of \$0.075 per share.

On August 3, 2022, the Company announced it has acquired 4,302,626 shares of Sceptre Ventures Inc. (“Sceptre”) pursuant to a debt settlement of an aggregate of \$258,158 owed to the Company. Following the transaction, the Company now owns and controls 35.83% of Sceptre, a Capital Pool Company (“CPC”) as defined in the TSX-V Policy 2.4.

On August 10, 2022, the Company announced that its Zimtu Advantage Program, a co-operative marketing and awareness program designed to provide opportunities, guidance, cost savings and assistance to clients covering multiple aspects of being a public company, is now available à la carte to all TSX.V and CSE companies.

On September 13, 2022, the Company announced the approval of the Company’s equity incentive plan (the “Plan”). The Plan is a fixed plan, such that the aggregate number of common shares that may be issued upon the exercise or settlement of stock options, as well as restricted share units, performance share units or deferred share units, shall not exceed, in the aggregate, 20% of the Company’s issued and outstanding shares as of June 6, 2022, such number being 5,239,796. A copy of the Plan was appended to the Company’s management information circular dated June 10, 2022 and is available under the Company’s profile on SEDAR.

On October 3, 2022, the Company announced that it is renewing the Zimtu European road trip this coming fall and would like to invite European investors to meet the Zimtu Capital team and it’s attending companies at our conference events in Geneva, Zurich, Frankfurt & Munich. This year’s schedule begins with the first investor event in Geneva, Switzerland on November 1st 2022, followed by the next investor event on November 2nd in Zurich. The next investor event is taking place in Frankfurt on November 3rd and our final stop is at the 2022 Internationale Edelmetall & Rohstoffmesse (International Precious Metals & Commodities Show) in Munich, Germany. The Internationale Edelmetall & Rohstoffmesse has been held in Munich since 2005, and features renowned speakers from all over the globe, exhibitors focused on precious metals & commodities, and the opportunity to expand your network and meet like-minded people involved in various industries.

On October 13, 2022, the Company announced it has signed an agreement with Rockland Resources Ltd. (“Rockland”) to provide select aspects of its ZimtuADVANTAGE marketing program. The Company shall receive a one-time sum of \$65,000 from Rockland for 3- months of coverage and reports from Rockstone Research, and for attendance in the 2022 Zimtu European Road Trip.

On January 30, 2023, the Company entered into an agreement with Strata Geodata Services Ltd. (“Strata”) whereby the Company sold their 100% interest in six mineral claims (the “Doctors Point Claims”) in the Beavertdale area in the Harrison Lake area in the New Westminster District of Southwest British Columbia. In consideration, the Company will receive \$20,000 cash and 100,000 common shares of a private non-reporting issuer. The agreement is subject to acceptance by the TSX.

On February 14, 2023, the Company entered into an agreement with Grizzly Discoveries Inc. (“Grizzly”) whereby the Company sold their 100% interest in ten mineral claims (the “Beavertdale Claims”) in the Beavertdale area in the Greenwood Mining District of Southeast British Columbia. In consideration, the Company will receive \$7,500 cash and 75,000 common shares of Grizzly. The agreement is subject to acceptance by the TSX.

On February 21, 2023, the Company completed a non-brokered private placement offering (the “Private Placement”) of 12,142,778 units (the “Units”), at a price of \$0.07 per Unit for gross proceeds of \$849,995. Each Unit consists of one common share in the capital of the Company (each, a “Share”) and one non-transferable share purchase warrant (each, a “Warrant”). Each Warrant is exercisable into one additional Share (a “Warrant Share”) at a price of \$0.09 per Warrant Share for a period of five years from the closing date. The securities issued under the Private Placement, and the Warrant Shares that may be issuable on exercise of the Warrants, are subject to a statutory hold period expiring on June 22, 2023.

On February 22, 2023, the Company granted 2,684,176 stock options to directors, officers, employees and consultants of the Company. Each option is exercisable at a price of \$0.105 per common share for a period of two years.

On March 14, 2023, the Company announced that the common shares of Eagle Bay Resources Corp. will commence trading on the CSE on March 15, 2012 under the symbol “EBR”.

On March 14, 2023, the Company announced a non-brokered private placement offering (the “Private Placement”) of up to 18,750,000 units (the “Units”), at a price of \$0.08 per Unit for gross proceeds of up to \$1,500,000. Each Unit consists of one common share in the capital of the Company (each, a “Share”) and one non-transferable share purchase warrant (each, a “Warrant”). Each Warrant is exercisable into one additional Share (a “Warrant Share”) at a price of \$0.10 per Warrant Share for a period of five years from the closing date. The securities issued under the Private Placement, and the Warrant Shares that may be issuable on exercise of the Warrants, are subject to a statutory hold for a period of 4 months.

### Business of the Company

The business of the Company focuses on giving its shareholders the opportunity to indirectly invest in diverse early-stage resource investments. The Company’s goal is to take advantage of the favourable investment opportunities that arise between the private and public phases of a given investment in the natural resources sector. To that end, the Company conducts its business along four distinct segments: 1. Investment in stock, warrants, and others, 2. Property acquisitions, dispositions, and management, 3. Company management services, and 4. Corporate development and marketing services.

#### *1. Investment*

The principal investment objectives of the Company are:

- to seek and identify high return investment opportunities in the resource sector through direct investments in project interests or indirect investments by means of equity shareholdings;
- to minimize the risk associated with investments in securities by offering assistance to the target investment through management’s industry contacts;
- to preserve its capital and limit the downside risk of its capital;
- to achieve a reasonable rate of capital appreciation; and
- to seek liquidity in its investments.

In pursuit of greater returns and to achieve investment objectives while mitigating risk, the Company, when appropriate, shall focus on natural resource industries, concentrating on early stage exploration and development companies. The Company will obtain detailed knowledge of the relevant business that the investment shall be made in, as well as knowledge about the investee company. The Company will endeavour to work closely with the investee company’s management and boards and in some cases, assist in sourcing experienced and qualified persons to add to the board and/or management of the investee companies. The Company will maintain a flexible position with respect to the form of investment taken. Investments will be made in either private or public companies or directly into the project title. As a result, the Company may own 100% of the opportunity in the initial stages.

**Composition of Investment Portfolio:** The nature and timing of the Company’s investments depend, in part, on available capital at any particular time and the investment opportunities identified and available to the Company. Subject to the availability of capital, the Company intends to create a diversified portfolio of investments. The composition of its investment portfolio will vary over time depending on its assessment of a number of factors including the performance of financial markets and credit risk.

**Investment Committee:** The Company has an investment committee to monitor its investment portfolio on an ongoing basis. The investment committee’s mandate is to review the status of each investment as well as the status of potential investments at least once a month or on an as needed basis. Nominees for the investment committee are recommended by the Board of Directors.

**Trading Committee:** The Company has a trading committee consisting of three members of the Board of Directors and may also include any consultants with relevant experience to the opportunity. On a weekly basis, the trading committee discusses and evaluates the investments of the Company.

**Market Conditions:** In recent years, the securities markets in the United States and Canada have experienced a high level of price and volume volatility, and the market prices of securities of many companies have experienced wide fluctuations in price which have not necessarily been related to the operating performance, underlying asset values or prospects of such companies. There can be no assurance that continuing fluctuations in price will not occur. The market for the common shares of the Company will be subject to market trends generally, notwithstanding any

potential success of the Company in creating revenues, cash flows or earnings. The value of the common shares of the Company will be affected by such volatility.

Shareholdings: A complete list of the specific shareholdings of the Company is listed in Notes 6 and 7 of the Company's audited financial statements for the year ended November 30, 2022. The Company considers the following as its core portfolio shareholdings:

Commerce Resources Corp. (TSX-V: CCE) ("Commerce") is an exploration and development company with a particular focus on tantalum, niobium and rare earth element deposits with a potential for economic grades and large tonnages. Commerce is developing its Upper Fir Tantalum and Niobium Deposit in British Columbia, at the Blue River Project, and is also exploring its Eldor Rare Earth Project in northern Quebec. The Company currently has 6,821,599 common shares of Commerce, with a market value of \$1,261,996 (\$0.185 per share, as at March 22, 2022).

Aduro Clean Energy Technologies Inc. (CSE: ACT) ("Aduro") is currently working on the development and commercialization of its Hydrochemolytic™ technology (HCT) to create higher-value chemicals and fuels from lower-value feedstocks including waste plastics. In this pursuit, Aduro seeks to address important problems faced by the global community. Originally conceived as a radical alternative for bitumen upgrading, HCT is covered by three patents and three patents pending. The Company currently has 600,000 common shares of Aduro with a market value of \$552,001 (\$0.92 per share, as at March 22, 2023).

Zinc8 Energy Solutions Inc. (CSE: ZAIR) ("Zinc8") has developed a unique flow battery technology using zinc and air as fuel. The Company currently has 6,429,861 common shares of Zinc8 with a market value of \$964,479 (\$0.15 per share, as at March 22, 2023).

Saville Resources Inc. (TSX-V: SRE) ("Saville") is currently focusing on the exploration and development of its Niobium Claim Group in Quebec. The Company currently has 16,335,500 common shares of Saville with a market value of \$245,033 (\$0.015 per share, as at March 22, 2023).

Core Assets Corp. ("Core"), a company with common directors, is a Canadian mineral exploration company focused on the acquisition and development of mineral projects in British Columbia, Canada. Core currently holds 100% title, ownership in the Blue Property, a project that lies within the Atlin Mining District, a well-known gold mining camp. Core came to trade on the CSE on July 27, 2020 under the symbol CC. The Company currently has 8,527,000 common shares of Core with a market value of \$2,003,845 (\$0.235 per share, as at March 22, 2023).

Swmbrd Sports Inc. ("Swmbrd") is a British Columbia-based sporting goods company focused on developing, manufacturing, marketing, and selling aquatic sports products within the Sporting Goods and Outdoor Recreation markets. They commenced trading on the CSE on February 16, 2022 under the symbol "SWIM". The Company currently has 13,324,000 common shares of Swmbrd with a market value of \$599,580 (\$0.045 per share, as at March 22, 2023).

Eagle Bay Resources Corp. ("Eagle Bay") is a mineral exploration company focusing on rare earth elements and high-grade Niobium with properties in British Columbia, Canada. Eagle Bay was listed for trading on the CSE on March 15, 2023. The Company currently has 21,100,000 common shares of Eagle Bay with a market value of \$1,055,000 (\$0.05 per share, as at March 22, 2023).

Sceptre Ventures Inc. ("Sceptre") is a Capital Pool Company ("CPC") as defined in the TSX-V Policy 2.4. By reason of a debt settlement, the Company now holds approximately 35.83% of the total issued and outstanding common shares of Sceptre. Sceptre is exploring opportunities to find a Qualifying Transaction. The Company currently has 4,135,958 common shares of Sceptre with a market value of \$124,079 (\$0.03 per share, as at March 22, 2023).

## 2. *Corporate Development and Marketing Services*

ZimtuADVANTAGE is a program designed to provide opportunities, guidance, cost savings and assistance to clients covering multiple aspects of being a public company. The services of this program include the following: Zoom with Zimtu; Zimtu Connect – all major news/events/important updates sent to email distribution list, Lead Generation campaigns; Blog Posts; Digital Awareness campaigns; Influencer Marketing; Social Media Distribution of company news/important updates through Zimtu accounts including Twitter, Facebook, LinkedIn, YouTube & Instagram; Rockstone Reports & Distribution; Video News Releases – major news releases will be translated to video format, which will be distributed on all social media platforms and to Zimtu Connect subscribers; and Zimtu Question Period.

*Summary:*

In keeping with its business model, the Company has successfully:

- a) Increased its investment shareholdings through participation in private placements in several publicly listed companies;
- b) Acquired or increased its investment shareholdings through the sale of interest in several mineral property claims and/or permits, either by selling the property in its entirety or by optioning the property;
- c) Provided corporate development and administrative assistance to both private and public companies; and
- d) Provided assistance and support to select equity holdings in their dissemination and corporate awareness activities.

3. *Company Management Services*

The Company provides management and administrative services to various private and public companies.

During the year ended November 30, 2022, the Company had contracts in place with Commerce Resources Corp., Saville Resources Inc., Core Assets Corp., Swmbrd Sports Inc., Sceptre Ventures Inc., and Eagle Bay Resources Corp.

Under the terms of the contracts, these services may include rent and office administration, continuous disclosure services and compliance services. These contracts generate sufficient cash for the Company to meet its operating needs in the current market environment and the Company expects these contracts to continue.

4. *Property Acquisitions, Dispositions, and Management*

Mineral Resource Project Management

The Company evaluates and acquires prospective resource properties to make available for sale, option or joint venture. The Company has interests in several mineral property claims.

As at November 30, 2022, the Company has interests in the following mineral resource properties:

<b>Property Name</b>	<b>Partner</b>	<b>Balance, November 30, 2021 \$</b>	<b>Additions \$</b>	<b>Impairment \$</b>	<b>Property sales \$</b>	<b>Balance, November 30, 2022 \$</b>
Covette II Property	N/A	3,712	-	(3,712)	-	-
Lac Elmer	Staked	5,390	-	-	-	5,390
Munn Lake	Dahrouge	3,694	38,189	-	-	41,883
Wicheeda Extension	N/A	-	73,400	-	(73,400)	-
<b>Total</b>		<b>12,796</b>	<b>111,589</b>	<b>(3,712)</b>	<b>(73,400)</b>	<b>47,273</b>

The following is a list of the farmed-out properties during the past two fiscal years:

<b>Property Name</b>	<b>Sold to</b>	<b>Consideration</b>
Blue Property Extension	Core Assets Corp.	\$31,314 (received)
Wicheeda North Property	Marvel Discovery Corp.	\$7,500 (received)
Wicheeda Extension	Eagle Bay Resources Corp.	800,000 shares (received)

Mineral Resource – Joint Ventures

*Dahrouge Geological Consulting Corp., 877384 Alberta Ltd., and DG Resource Management Ltd. (“Dahrouge”)*

The Company entered into verbal mutual agreements with Dahrouge Geological Consulting Corp. (“Dahrouge”), 877384 Alberta Ltd. (“877384”), and DG Resource Management Ltd. (“DG Resource”), in which Dahrouge, 877384, and/or DG Resource will stake and hold the ownerships of the properties on behalf of the Company.

**Selected Annual Information**

The following is a summary of the financial data of the Company for the last three fiscal years ending November 30, and are derived from the audited financial statements of the Company:

	2022	2021	2020
	\$	\$	\$
Total Revenues	1,679,524	2,229,826	1,386,669
Income (loss) before other items and income taxes	(1,708,975)	140,190	(623,962)
Income (loss) before other items and income taxes (per share)	(0.07)	0.01	(0.04)
Net Income (loss)	(10,474,619)	10,237,080	3,700,427
Net Income (loss) (per share)	(0.43)	0.64	0.23
Net income (loss) (per share, fully diluted)	(0.43)	0.63	0.23
Net comprehensive income (loss)	(10,474,619)	10,237,080	3,700,427
Net comprehensive income (loss) (per share)	(0.43)	0.64	0.23
Total assets	13,459,802	20,813,718	10,576,608
Total long term financial liabilities	216,972	266,300	Nil
Cash dividend declared per share	Nil	Nil	Nil

The Company recorded a net loss of \$10,474,619 in the year ended November 30, 2022, compared to a net income of \$10,237,080 in the year ended November 30, 2021 and a net income of \$3,700,427 in the year ended November 30, 2020. The Company’s revenue provided from corporate development and marketing and administration fees has increased over amounts from the prior years. The significant change in income over the years is due to the increase in the unrealized gains and losses of investments held by the Company due to changes in market values.

**Results of Operations**

Net loss for the year ended November 30, 2022 was \$10,474,619 compared to net income of \$10,237,080 for the year ended November 30, 2021, for a difference of \$20,711,699.

Some of the highlights of the results for the year ended November 30, 2022, are included below:

- recorded administration fees of \$806,472 (2021: \$794,092),
- recorded corporate development services income of \$886,452 (2021: \$1,150,850) for services provided by the ZimtuADVANTAGE program,
- recorded a loss from the sale of property of \$13,400 (2021: \$284,884 income),
- recorded a gain on sale of investments of \$932,183 (2021: \$1,270,656),
- recorded an equity loss from investment in associates of \$134,464 (2021: \$127,034 gain),
- recorded a fair market loss on investments of \$9,491,208 (2021: \$6,090,243 gain) due to changes in market share prices of the Company’s investments,
- recorded a gain on government loan of \$nil (2021: \$12,626) for the fair value adjustment of the Canada Emergency Business Account loan from the Canada Revenue Agency,
- recorded a gain on the settlement of debt of \$29,140 (2021: \$nil),
- recovered marketable securities of \$nil (2021: \$50,000) that had been written off in a previous period,
- recorded a fair market loss on notes receivable of \$188,125 (2021: \$nil), and

- recorded general and administrative expenses of \$3,388,499 (2021: \$2,089,636) as detailed below.

General and administrative expenses

During the year ended November 30, 2022 and 2021, Company incurred the following general and administrative expenses:

	2022 \$	2021 \$
Accretion	5,799	4,756
Advertising and promotion	442,232	209,392
Bad debt recovery	(15,754)	-
Filing fees and transfer agent expenses	24,316	18,243
Lease interest	5,337	3,126
Office and miscellaneous	191,535	172,582
Professional fees	234,079	112,026
ROU asset depreciation	146,009	144,822
Share-based payments	72,534	244,419
Wages and benefits	2,282,412	1,180,270
	3,388,499	2,089,636

The overall operating expenses of the Company were consistent with the prior period, with the exception of advertising and promotion, professional fees, and wages and benefits which increased due to an increase in business activities during the period. Share-based payments for options granted during the period were lower in the current period due to more options granted in the prior period.

**Summary of Quarterly Results**

The following is a summary of the results from the eight most recently completed financial quarters ending:

	November 30, 2022	August 31, 2022	May 31, 2022	February 28, 2022
	\$	\$	\$	\$
Revenue (loss)	454,195	461,142	424,743	339,444
Net Income (loss)	(7,200,206)	(3,100,020)	875,913	(1,050,306)
Total assets	13,459,802	19,873,091	22,709,365	22,005,343
Working capital	10,188,617	17,426,285	20,740,871	19,771,127
Total liabilities	4,780,217	938,173	674,427	918,152
Equity	11,679,585	18,934,918	22,034,938	21,087,191

	November 30, 2021	August 31, 2021	May 31, 2021	February 28, 2021
	\$	\$	\$	\$
Revenue (loss)	470,816	672,033	537,768	549,209
Net Income (loss)	3,375,385	(2,620,217)	2,044,110	7,437,802
Total assets	20,813,718	17,677,075	20,037,600	18,086,803
Working capital	18,851,756	16,541,049	19,085,968	16,950,043
Total liabilities	677,966	916,708	1,160,232	994,748
Equity	20,135,752	16,760,367	19,136,165	17,092,055

The fluctuations between the eight quarters shown above are generally caused by the gains or losses on the sale of investments and/or the fair market gains or losses for the investments held by the Company. Income from property sales changes each quarter and is market dependent.

Net loss for the three months ended November 30, 2022 was \$7,200,206 compared to net income of \$3,375,385 for the three months ended November 30, 2021, for a difference of \$10,630,718.

Some of the highlights of the results for the three months ended November 30, 2022, are included below:

- recorded administration fees of \$198,583 (2021: \$200,667),
- recorded corporate development services income of \$255,612 (2021: \$270,149) for services provided by the ZimtuADVANTAGE program,
- recorded a gain on sale of investments of \$118,977 (2021: \$189,792),
- recorded an equity loss from investment in associates of \$50,462 (2021: \$38,957),
- recorded a fair market loss on investments of \$6,166,099 (2021: \$863,117) due to changes in market share prices of the Company's investments,
- recorded a fair market loss on private company investments of \$nil (2021: 581,361),
- recorded a gain on derecognition of investment in an associate of \$nil (2021: \$857,593),
- recorded a fair market value gain on an investment in an associate of \$nil (2021: \$1,181,330),
- recorded general and administrative expenses of \$1,598,666 (2021: \$516,664) as detailed below, and
- recorded a recovery of deferred taxes of \$55,127 (2021: \$55,127 expense).

#### General and administrative expenses

During the three months ended November 30, 2022 and 2021, Company incurred the following general and administrative expenses:

	2022	2021
	\$	\$
Accretion	1,537	1,415
Advertising and promotion	142,302	61,712
Filing fees and transfer agent expenses	6,509	1,277
Lease interest	927	2,008
Office and miscellaneous	44,910	62,194
Professional fees	86,195	57,079
ROU asset depreciation	36,502	36,502
Wages and benefits	1,279,784	294,477
	1,598,666	516,664

The overall operating expenses of the Company were consistent with the prior period, with the exception of advertising and promotion which increased due to an increase in business activities during the period and wages and benefits which increased due to the accrual of bonuses.

#### ***Liquidity and Capital Resources***

The Company has had to rely upon the sale of equity securities for the cash required for capital acquisitions, exploration and development, and administration, among other things.

The capital resources of the Company include investments of \$9,195,764 held at fair market value and mineral properties valued at \$47,273. The Company's intention is to commit further funds for continuing its investment strategies.

The Company will continue to require funds to meet its investment objectives of giving its shareholders the opportunity to indirectly invest in a diversified series of early stage resource investments, which would not otherwise be available to them. As a result, the Company will have to continue to rely on equity and debt financing during such period as well as rely on the income generated through the provision of administration and management services to other companies.



There can be no assurance that financing, whether debt or equity, will always be available to the Company in the amount required at any particular time or for any particular period or, if available, that it can be obtained on terms satisfactory to the Company.

As the Company's revenues are expected to be in large part derived from provision of management and administration services to other companies, there can be no assurance that those management and administration contracts currently in place will continue at the rates that they are at or that the companies will continue to pay the Company for the services being provided.

*Working Capital:* As at November 30, 2022, the Company had total assets of \$13,459,802 as compared to \$20,813,718 for the year ended November 30, 2021.

The primary assets of the Company as at November 30, 2022 are cash of \$1,287,584 (2021: \$253,519), investments of \$9,195,764 (2021: \$17,545,183) held at fair market value, advances and accounts receivables of \$698,552 (2021: \$919,522), due from related parties of \$122,603 (2021: \$204,680), due from equity investees of \$205,609 (2021: \$ nil), Right-of-use assets of \$109,507 (2021: \$255,516), prepaid and deposits of \$77,116 (2021: \$85,002), investment in associates of \$1,715,794 (2021: \$1,537,500), and mineral property interests of \$47,273 (2021: \$12,796).

As at As at November 30, 2022, the Company has long-term liabilities of \$216,972 (2021: \$266,300) and has working capital of \$10,187,617 (2021: \$18,851,756).

Management of cash balances is conducted in-house based on internal investment guidelines.

*Cash Used in Operating Activities:* Cash used in operating activities during the year ended November 30, 2022 was \$706,555, compared with \$530,529 of cash used in operating activities during the year ended November 30, 2021. Cash was mostly spent on advertising, general office expenses, professional fees, wages and benefits, prepaid expenses, accounts receivables, and adjusted for items not involving cash.

*Cash Provided by Investing Activities:* Total cash used for investing activities during the year ended November 30, 2022 was \$62,185, compared to \$695,355 of cash provided by investing activities during the year ended November 30, 2021.

During the year ended November 30, 2022, the Company:

- spent \$3,437,388 (2021: \$1,839,074) on the acquisition of investments,
- received \$3,433,392 (2021: \$2,923,102) from the proceeds of disposition of investments,
- spent \$nil (2021: \$625,725) on the purchase of an equity investee,
- received \$nil (2021: \$88,814) from proceeds of the sale of mineral properties,
- received \$nil (2021: \$177,500) from a promissory note to acquire shares, and
- spent \$58,189 (2021: \$29,262) on the acquisition and exploration of mineral property interests.

*Cash Used In Financing Activities:* Total cash provided by financing activities during the year ended November 30, 2022 was \$1,802,805, compared to \$130,240 of cash used for financing activities during the year ended November 30, 2021. The Company received \$1,953,045 (2021: \$nil) for shares issued for cash less share issuance costs, \$nil (2021: \$20,000) through the receipt of a loan, and spent \$150,240 (2021: \$150,240) on the principal payments of lease liabilities.

## **Related Party Transactions**

### **a) Compensation of key management**

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Company, directly or indirectly. Key management personnel include the Company's executive officers and certain members of its Board of Directors.

For the year ended November 30, 2022 and 2021, the Company incurred the following fees and expenses in the normal course of operations and are measured at the exchange amount:

<b>Expenses:</b>	<b>2022</b>	<b>2021</b>
	\$	\$
Key management compensation	1,638,200	559,418
Share-based payments	34,725	110,657

**b) Other related parties transactions**

The Company provides Management and Administrative services to related parties. These services include rent, office costs, administration, and staffing.

<b>Revenue:</b>	<b>\$</b>	<b>\$</b>
Management administration fees	504,389	475,500
Corporate development and marketing	275,000	266,667

**c) As at November 30, 2022 and 2021, the Company has the following amounts due from related parties and equity investees:**

	<b>2022</b>	<b>2021</b>
	\$	\$
Commerce Resources Corp.	711	732
Core Assets Corp. (Note 7)	(13,125)	315
Eagle Bay Resources Corp. (Note 7)	162,333	-
Sceptre Ventures Inc. (Note 7)	43,276	-
<b>Promissory note receivable - Fair Value:</b>		
David Hodge, CEO and director	7,417	17,000
Jody Bellefleur, CFO	22,700	23,900
Kevin Bottomley, director	4,650	5,900
Sean Charland, director	55,500	55,500
Chris Grove, director	44,750	101,333
	<b>328,212</b>	<b>204,680</b>

The amounts due to/from related parties are non-interest bearing, unsecured and have no fixed terms of repayment.

**Investment in Associates**

	<b>Eagle Bay</b>	<b>Sceptre</b>	<b>Core</b>	<b>Aduro</b>	<b>Total</b>
	\$	\$	\$	\$	\$
<b>Balance, November 30, 2020</b>	-	-	131,979	133,792	265,771
Sale of shares	-	-	(65,250)	(188,000)	(253,250)
Acquisition of shares	462,500	-	163,225	-	625,725
Shares owned prior to equity investment	50,000	-	-	-	50,000
Ceased to be an equity investment	-	-	(528,075)	(156,035)	(684,110)
Shares received for property transaction	-	-	225,000	-	225,000
Recovery (loss) from equity investee	(156,330)	-	73,121	210,243	127,034
Fair market value adjustment	1,181,330	-	-	-	1,181,330
<b>Balance, November 30, 2021</b>	<b>1,537,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,537,500</b>
Shares received for property transaction	60,000	-	-	-	60,000
Shares issued for property transaction	(5,400)	-	-	-	(5,400)
Debt settlement	-	258,158	-	-	258,158
(Loss) from equity investee	(114,027)	(20,437)	-	-	134,464
<b>Balance, November 30, 2022</b>	<b>1,478,073</b>	<b>237,721</b>	<b>-</b>	<b>-</b>	<b>1,715,794</b>

**a) Eagle Bay Resources Corp. (“Eagle Bay”)**

On November 5, 2019, the Company privately acquired 2,000,000 shares at a price of \$0.025 per share of Eagle Bay, a mineral exploration company focusing on rare earth elements and high-grade Niobium with properties in British Columbia, Canada. On March 24, 2021, the Company privately acquired an additional 8,500,000 shares of Eagle Bay at a price of \$0.025 per share through a promissory note. On May 4, 2021, the Company acquired 10,000,000 shares at a price of \$0.025 through a private placement. On July 29, 2022, the Company transferred 200,000 shares of Eagle Bay with a fair value of \$0.027 per share to a vendor in connection with the acquisition of the Wicheeda Extension. Also on July 29, 2022, the Company received 800,000 shares of Eagle Bay with a fair value of \$0.075 per share in connection with the sale of the Wicheeda Extension.

During the year ended November 30, 2022, the investment was adjusted for \$114,027 (2021: \$156,330) of equity loss due to the decrease of net assets of Eagle Bay. Additionally, the investment was adjusted for \$nil (November 30, 2021: \$1,181,330) due to the increase of the fair market value of Eagle Bay. As at November 30, 2022, the Company holds 21,100,000 shares of Eagle Bay, equal to 40.38% (2021: 48.46%) of Eagle Bay’s outstanding common shares.

The financial information of Eagle Bay as of and for the years ended November 30, 2022 and 2021 is as follows:

	<b>November 30, 2022</b>	<b>November 30, 2021</b>
	<b>\$</b>	<b>\$</b>
Current assets	482,087	255,060
Non-current assets	986,809	825,796
Current liabilities	189,625	(19,755)
Shareholders’ equity	1,279,271	(1,061,101)
Expenses	271,514	330,351
Net loss for the period	(271,514)	(330,351)

**b) Sceptre Ventures Inc. (“Sceptre”)**

On July 25, 2022, the Company received 4,302,626 shares of Sceptre, with a deemed price of \$0.06 per share in connection with a shares for debt settlement. By reason of the Debt Settlement, the Company now holds approximately 35.83% of the total issued and outstanding common shares of Sceptre. The Debt Settlement was approved by the TSX Venture Exchange and by disinterested shareholders of Sceptre because the issuance of the Shares caused the Company to become a “control person” as that term is defined under applicable securities laws. Sceptre is a Capital Pool Company (“CPC”) as defined in the TSX-V Policy 2.4.

During the year ended November 30, 2022, the investment was adjusted for \$20,437 (2021: \$nil) of equity loss due to the decrease of net assets of Sceptre. As at November 30, 2022, the Company holds 4,302,626 shares of Sceptre, equal to 35.83% (2021: nil) of Sceptre’s outstanding common shares.

The financial information of Sceptre as of and for the years ended November 30, 2022 and 2021 is as follows:

	<b>November 30, 2022</b>	<b>November 30, 2021</b>
	<b>\$</b>	<b>\$</b>
Current assets	1,297	N/A
Non-current assets	-	N/A
Current liabilities	245,460	N/A
Shareholders’ equity	(245,460)	N/A
Expenses	57,039	N/A
Net loss for the period	(57,039)	N/A

**c) Core Assets Corp. (“Core”)**

On December 10, 2018 and August 1, 2019, the Company signed an agreement with Core, a private company with common directors, whereby Core can earn a 100% interest in and to the Blue Property. The Company received 2,000,000 shares, valued at total of \$100,000. On August 14, 2019, the Company acquired 5,250,000 shares of Core valued at \$105,100. On December 10, 2020, the Company received 1,000,000 shares for the Blue Property valued at \$90,000. On March 12, 2021, the Company sold 1,812,500 shares and on March 15, 2021 the Company acquired 1,812,500 shares through a private placement. On June 15, 2021, the Company received the final share payment of 1,000,000 shares valued at \$135,000 for the Blue Property.

During the year ended November 30, 2022, the investment was adjusted for \$nil (2021: \$73,121) of equity loss due to the decrease of net assets of Core. On August 25, 2021, Core ceased to be an equity investment. On the day of ceasing to be an equity investment, the carrying amount of the investment is \$302,159, and the fair-market value of the investment is \$925,000 which resulted in a gain on derecognition of an investment in associate of \$622,841. As at November 30, 2022, the Company holds 8,527,000 shares of Core, equal to 11% (2021: 15%) of Core's outstanding common shares.

**d) Aduro Clean Energy Technologies Inc. (formerly Dimension Five Technologies Inc.) ("Aduro")**

On July 1, 2018, the Company received 10,000,000 shares of Aduro Clean Energy Technologies Inc. ("Aduro") valued at \$300,000 for the sale of the Zimtu App and immediately sold 6,000,000 of the received shares to management and employees of the Company, for \$0.03 per share for gross proceeds of \$180,000, all covered by promissory notes. On July 27, 2018, the Company acquired 2,000,000 shares valued at \$0.05 in a private placement. During the year ended November 30, 2020, the Company acquired 2,000,000 shares at \$0.05 per share in a private placement and privately purchased 333,333 shares at \$0.03 per share.

On January 22, 2021, the Company sold 4.7 million shares of Aduro and ceased to consider Aduro as an equity investment. On the day of ceasing to be an equity investment, the carrying amount of the investment was (\$71,100), and the fair market value of the investment is \$272,533 which resulted in a recovery of equity loss of \$71,100 and gain on derecognition of an investment in associate of \$272,534.

During the year ended November 30, 2022, the investment recovered \$nil (2021: \$210,243) of equity loss due to the change in accounting policies. The Aduro shares were consolidated on a 3:1 basis on April 28, 2021. As at November 30, 2022, the Company holds 1,000,001 shares of Aduro, equal to 2% (2021: 4%) of Aduro's outstanding common shares.

For further information on the Company's investments in associates, refer to Note 7 of the condensed interim financial statements for the year ended November 30, 2022.

**Other MD&A Requirements**

Disclosure of Outstanding Share Capital

The Company has an authorized share capital of an unlimited number of common shares without par value. The following table describes the issued and outstanding share capital of the Company:

	<b>March 22, 2023</b>	<b>November 30, 2022</b>	<b>November 30, 2021</b>
Common Shares	38,341,761	26,198,983	16,106,483
Stock Options	5,239,176	2,555,000	2,855,000
Warrants	22,765,278	10,622,500	712,000
Fully Diluted Shares	66,346,215	39,376,483	19,673,483

For additional details of outstanding share capital, refer to the audited financial statements for the year ended November 30, 2022.

**Segmented Information**

All of the Company's business is located in Canada. The Company's segment information is presented by industry according to the nature of their operations and the products and services they provide. Each of the Company's industry segments represents a strategic business unit offering products and services subject to different risks and returns from those of the other industry segments.

Summary details of the industry segments are as follows:

For the year ended November 30, 2022:

	<b>Investment in mineral properties</b>	<b>Management services</b>	<b>Corporate</b>	<b>Total</b>
	\$	\$	\$	\$
<b>Revenue</b>				
Administrative fees	-	806,472	-	806,172
Corporate development fees	-	719,752	-	719,752
Income (loss) from property sale	(13,400)	-	-	(13,400)
	(13,400)	1,526,257	-	1,512,857

For the year ended November 30, 2022:

	<b>Investment in mineral properties</b>	<b>Management services</b>	<b>Corporate</b>	<b>Total</b>
	\$	\$	\$	\$
Segment assets	12,796	-	13,160,417	13,173,213
Expenditure for segment capital assets	111,289	-	-	111,289
	124,385	-	13,160,417	13,284,802

For the year ended November 30, 2021:

	<b>Investment in mineral properties</b>	<b>Management services</b>	<b>Corporate</b>	<b>Total</b>
	\$	\$	\$	\$
<b>Revenue</b>				
Administrative fees	-	794,092	-	794,092
Corporate development fees	-	1,150,850	-	1,150,850
Income from property sale	284,884	-	-	284,884
	284,884	1,944,942	-	2,229,826

For the year ended November 30, 2021:

	<b>Investment in mineral properties</b>	<b>Management services</b>	<b>Corporate</b>	<b>Total</b>
	\$	\$	\$	\$
Segment assets	12,796	-	20,800,922	20,813,718
Expenditure for segment capital assets	29,262	-	-	29,262
	42,058	-	20,800,922	20,842,980

## Risk Factors

The following is factors, trends and risks may affect the Company's liquidity, capital resources and solvency. Readers are cautioned that this is not an exhaustive list and should refer to the Company's Filing Statement dated July 25, 2008, which can be found at [www.sedar.com](http://www.sedar.com).

*Business History:* The Company has a limited business history and a limited history of operating earnings and the likelihood of success of the Company therefore must be considered in light of the problems, expenses, difficulties, complication and delays frequently encountered in connection with the establishment of any business.

*Limited Financial Resources:* The Company has limited financial resources and there is no assurance that additional funding will be available to it. There is no assurance that the Company can generate revenues, operate profitably, or provide a return on investment, or that it will successfully implement its plans. The Company may require additional financing to continue its operations and there can be no assurance that the Company will be able to obtain adequate financing in the future. Failure to obtain such additional financing could result in delay or indefinite postponement of further investments of the Company. The Company may issue additional securities from time to time which may be dilutive to Shareholders.

The Company will be neither a mutual fund nor an investment fund and due to the nature of its business and investment strategy and the composition of its investment portfolio, the market price of its common shares, at any time, may vary significantly from the Company's net asset value per share. This risk is separate and distinct from the risk that the market price of the common shares may decrease.

*Revenue & Investments:* Revenues received by the Company has been generated by management fees paid by corporations which may have directors and officers in common. In the event that there is a change in the management of these corporations there is no certainty that these management contracts will continue.

*Composition of Portfolio:* The composition of the Company's securities portfolio taken as a whole may vary widely from time to time. Investments by the Company in private issuers cannot be resold without a prospectus, an available exemption or an appropriate ruling under relevant securities legislation and there may not be any market for such securities. This shall impair the Company's ability to react quickly to market conditions or negotiate the most favourable terms for exiting such investments. Investments in private issuers may offer relatively high potential returns, but will also be subject to a relatively high degree of risk and are subject to indefinite hold periods.

The Company may make investments in securities that have low trading volumes. Accordingly, it may be difficult for the Company to make trades in these securities without adversely affecting the price of such securities.

*Stock Price and Performance:* The Company's stock price may vary according to the value of the securities in which it invests, which will depend, in part, upon the performance of the issuers of such securities. The value of the securities acquired by the Company will be affected by business factors and risks that are beyond the control of the Company. In addition, the performance of certain of the securities may be affected by business factors and risks other than their exposure to metal and mineral prices, which may be more determinative of such securities' performance. Some of these factors and risks are: (i) some of the issuers in which the Company invests may have limited operating histories; (ii) operational risks related to specific business activities of the respective issuers; (iii) quality of underlying assets; (iv) financial performance of the respective issuers and their competitors; (v) volatility in the price of metal and mineral prices; (vi) environmental risks; (vii) political risks; (viii) fluctuations in exchange rates; (ix) fluctuations in interest rates; and (x) government regulations, including regulations to prices, taxes, royalties, land tenure, land use, importing and exporting of materials and environmental protection.

There is no assurance that the investment objectives of the Company will actually be achieved. The value of the shares of the Company will increase or decrease with the value of its investment portfolio and general economic conditions beyond the control of the Company's management, including the level of interest rates, corporate earnings, economic activity, the value of the Canadian dollar and other factors.

*Key Personnel:* Prospective investors assessing the risks and rewards of an investment in the Company should appreciate that they will, in large part, be relying on the good faith and expertise of the Company and will have to rely on the discretion and ability of the Company in determining the composition of the portfolio of assets, and in negotiating the pricing and other terms of the agreements leading to the acquisition of assets.

*Conflicts of Interest:* Directors and officers of the Company are or may become directors or officers of other reporting companies or have significant shareholdings in other investment companies and, to the extent that such other companies may participate in ventures in which the Company may participate, the directors and officers of the Company may have a conflict of interest in negotiating and concluding terms respecting the extent of such participation. The ability to liquidate investments held by the Company in corporations with common directors may be impaired by trading black-out periods imposed in insiders of such entities.

The Company and its directors and officers will attempt to minimize such conflicts. In the event that such a conflict of interest arises at a meeting of the directors of the Company, a director who has such a conflict is obligated to disclose any interest in the potential investment. In the event that a conflict is detected, the target company may be notified of the conflict. Depending on the circumstances of the potential investment, the director in conflict may be

asked to abstain from voting for or against the approval of such participation. In appropriate cases the Company will establish a special committee of independent directors to review a matter in which several directors, or officers, may have a conflict. In determining whether or not the Company will participate in a particular program and the interest therein to be acquired by it, the directors will primarily consider the potential benefits to the Company, the degree of risk to which the Company may be exposed and its financial position at that time. Other than as indicated, the Company has no other procedures or mechanisms to deal with conflicts of interest.

### Off-Balance Sheet Arrangements

The Company has no off-balance sheet arrangements.

### Financial Instruments and Capital Disclosures

The investment operations of the Company's business involve the purchase and sale of securities and, accordingly, the majority of the Company's assets are currently comprised of financial instruments. The use of financial instruments can expose the Company to several risks, including interest rate, credit, currency, liquidity and market risk. A discussion of the Company's use of financial instruments and their associated risk is provided below:

#### a) Fair Value

The Company classifies its financial instruments using a fair value hierarchy as a framework for disclosing fair value of financial instruments based on inputs used to value the Company's investments. The hierarchy of inputs and description of inputs is described as follows:

Level 1 – fair values are based on quoted prices (unadjusted) in active markets for identical assets or liabilities;

Level 2 – fair values are based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (as prices) or indirectly (derived from prices); or

Level 3 – fair values are based on inputs for the asset or liability that are not based on observable market data, which are unobservable inputs.

	Level 1 \$	Level 2 \$	Level 3 \$	Total \$
<b>Fair value through profit or loss:</b>				
Promissory note receivables	193,750	-	-	193,750
Promissory note receivables – related parties	135,850	-	-	135,850
Investment in public company shareholdings	8,073,230	-	-	8,073,230
Investment in private company shareholdings	-	-	705,126	705,126
Investment in warrants	-	382,908	-	382,908
<b>As at November 30, 2022</b>	<b>8,402,830</b>	<b>382,908</b>	<b>705,126</b>	<b>9,490,864</b>
	Level 1 \$	Level 2 \$	Level 3 \$	Total \$
<b>Fair value through profit or loss:</b>				
Promissory note receivables	309,942	-	-	309,942
Promissory note receivables – related parties	203,633	-	-	203,633
Investment in public company shareholdings	12,997,737	-	-	12,997,737
Investment in private company shareholdings	-	-	1,301,648	1,301,648
Investment in warrants	-	3,211,298	-	3,211,298
<b>As at November 30, 2021</b>	<b>13,511,312</b>	<b>3,211,298</b>	<b>1,301,648</b>	<b>18,024,258</b>

#### b) Credit risk

The Company is not exposed to significant credit risk on its cash and GIC because its cash is placed with major financial institutions and investments are placed with a Canadian chartered bank or with independent investment dealer member of the Canadian Investor Protection Fund. All transactions executed by the Company in listed securities are settled or paid for upon delivery using approved brokers. The risk of default is considered minimal, as delivery of securities sold is only made once the broker has received payment.

The Company continues to minimize credit risk by performing credit reviews, ongoing credit evaluation and account monitoring procedures. Management believes that the credit risk with respect to advances and amounts receivable is remote.

**c) Liquidity and funding risk**

Liquidity risk is the risk that the Company will not have sufficient cash resources to meet its financial obligations as they come due. The Company's liquidity and operating results may be adversely affected as a result of downturn in stock market conditions generally or related to matters specific to the Company, or if the value of the Company's investments declines, resulting in losses upon disposition. The Company generates cash flows primarily from its administrative activities and proceeds from the disposition of its investments. The Company has sufficient investments that are freely tradable and relatively liquid to fund its obligations as they become due under normal operating conditions.

**d) Market risk**

Market risk is the risk that the fair value of or future cash flows from the Company's financial instruments will significantly fluctuate because of changes in market prices. The Company is exposed to market risk in trading its investments and unfavourable market conditions could result in dispositions of investments at less than favourable prices.

The Company manages market risk by having a portfolio that is not singularly exposed to any one issuer or class of issuers. The Company's investment activities are currently concentrated primarily across several sectors in the natural resource industry, potash, precious metals, base metals, coal, graphite, rare earth elements, and rare metals. The Company also has set thresholds on purchases of investments. Commodity prices for minerals are impacted by world economic events that dictate the levels of supply and demand as well as the relationship between the Canadian and United States dollar. The Company is not exposed to commodity price risk at this time.

**e) Foreign currency risk**

The Company is not exposed to significant currency risk on fluctuations considering that its assets and liabilities are stated in Canadian dollars.

**f) Interest rate risk**

The Company is not exposed to significant interest rate risk even though the Company has cash balances, and its current policy is to invest excess cash in certificates of deposit or money market funds of major Canadian chartered banks. The GIC included in investments bear interest at a variable rate, and the Company is, therefore, exposed to the risk of changes in fair value resulting from interest rate fluctuations. The sensitivity of the Company to a variation of 1% in the interest rate would decrease/increase the net loss of the Company by \$345. The Company's other financial assets and financial liabilities do not comprise any interest rate risk since they do not bear interest.

**g) Capital management**

The Company manages its capital structure and makes adjustments based on the funds available to the Company, in order to meet its daily operating expenses. The Company may raise additional capital for additional cash required. The Board of Directors does not establish quantitative return on capital criteria for management, but rather relies on the expertise of the Company's management to identify and acquire new investment or business opportunities.

Management reviews its capital management approach on an ongoing basis and believes that this approach, given the relative size of the Company, is reasonable. There were no changes in the Company's approach to capital management during the years ended November 30, 2022 and 2021. The Company is not subject to externally imposed capital requirements.

**Forward Looking Statements**

All statements other than statements of historical fact contained in this Management Discussion & Analysis are forward looking statements, including, without limitation, statements regarding the future financial position, business strategy, proposed acquisitions, budgets, litigation, projected costs and plans and objectives of or involving the Company. Although the Company believes the expectations expressed in such forward-looking statements are based



on reasonable assumptions, such statements should not be in any way construed as guarantees of future performance and actual results or developments may differ materially from those in the forward-looking statements.

Readers can identify many of these statements by looking for words such as “believes”, “expects”, “will”, “intends”, “projects”, “anticipates”, “estimates”, “continues” or similar words or the negative thereof. Examples of forward looking statements in this Management Discussion & Analysis include that:

- the Company’s goal is to take advantage of the favourable investment opportunities that arise between the private and public phases of a given investment in the natural resources sector and to seek and identify high return investment opportunities in the resource sector through direct investments in project interests or indirect investments by means of equity shareholdings;
- the Company’s objective is to preserve its capital and limit the downside risk of its capital and to achieve a reasonable rate of capital appreciation;
- the Company shall focus on natural resource industries, concentrating on early stage exploration and development companies
- the Company may employ a wide range of investment instruments, including equity, bridge loans, secured loans, unsecured loans, convertible debentures, warrants and options, royalties, net profit interests and other hybrid instruments.
- the Company intends to create a diversified portfolio of investments, which composition will vary over time depending on its assessment of a number of factors including the performance of financial markets and credit risk; and
- the Company expects its Management Services Revenue to continue.
- the Company expects its corporate development and marketing revenue to continue.

There can be no assurance that the plan, intentions or expectations upon which these forward looking statements are based will occur. Forward looking statements are subject to risks, uncertainties and assumptions. Readers are cautioned not to put undue reliance on forward looking statements. The Company does not undertake to update any forward-looking statements that are contained herein, except in accordance with applicable securities laws.

### **Directors and Officers**

As at March 22, 2023, the Company had the following directors and officers:

David Hodge – Director, President and CEO  
Sean Charland\* – Director  
Chris Grove\* – Director  
Kevin Bottomley\* – Director  
Jody Bellefleur – CFO

\* Member of the Company’s Audit Committee

### **Approval**

The Board of Directors of Zimtu Capital Corp. has approved the disclosure contained in this MD&A.

### **Additional Information**

Additional information related to the Company can be found on the Company’s website at [www.zimtu.com](http://www.zimtu.com) or on SEDAR at [www.sedar.com](http://www.sedar.com).